



October 5, 2005

Mr. Steven W. Kinder, P.E.
Moore & Bruggink
2020 Monroe, NW
Grand Rapids, MI 49505

Dear Mr. Kinder:

Thank you for signing and endorsing the Community Sustainability Partners Agreement. Your support is appreciated and is encouraging to us.

By joining this initiative you not only pledge to improve your own corporate processes to make them more sustainable, but you contribute to the collective effort that will help restore, renew and revitalize our community. I want Grand Rapids to be known as the premier city in the nation where sustainability drives public and private sector decision-making, where people are single-mindedly focused on the triple bottom line, and where excellence in business and government produces an exceptional quality of life.

In the upcoming month the Partners will be developing an overall timeline for our Sustainability Initiative activities. We will also be developing categories of interest and an overall sustainability framework that will be shared with you in the near future. It is our hope that, collectively, we will identify key sustainability projects that we might all adopt and incorporate in our individual sustainability plans.

I look forward to working with you as we make this community a better place through triple bottom line focus!

Sincerely,


George K. Heartwell
Mayor

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